

JUNCTURES

PREVENTION (Juncture 1)

- APPROPRIATE ACTION**
1. Involvement with effective community and/or institutional supports
 2. Maintain extremely high risk 'untreatable individuals in institutions

- REQUIREMENTS**
1. Accessible, effective institutional and community supports
 2. Coordinated, comprehensive system of supports*
 3. Intensive community supports*
 4. Shared facility*

OUTCOMES

1. Less victimization
2. Improved Quality of Life
3. Institutional cost avoidance

PROBLEM (Juncture 2)

- APPROPRIATE ACTION**
1. Referral to effective institutional and/or community support, including intensive community supports
 2. Flagging of risk potential by support systems
 3. Identified as potential common client
 4. Notify potential victims

- REQUIREMENTS**
1. Accessible, effective, coordinated supports*
 2. Ability within support sector to identify potential for offending
 3. Awareness of potential victims
 4. Ability to share information re. potential*

1. Less victimization
2. Improved Quality of Life
3. Cost avoidance
4. Identification, support and monitoring of high risk offenders

INCIDENT (Juncture 3)

- APPROPRIATE ACTION**
1. Assessment of continued risk
 2. Referral to effective supports
 3. Referral of high risk/high victimization to police for investigation
 4. Identify as common client

- REQUIREMENTS**
1. Understanding of risk assessment or access to professionals
 2. Ability to share information with police*
 3. Agreed upon definition of common client*

1. Use of police intervention reduced
2. Cost avoidance
3. Early police intervention in high risk cases
4. Early diversion from criminal justice system of low risk

INVESTIGATION (Juncture 4)

- APPROPRIATE ACTION**
1. Relevant information shared with police
 2. Communications needs of individual and police met

- REQUIREMENTS**
1. Supportive information sharing legislation*
 2. Information sharing protocols*
 3. Communication support protocols and resources

7. Diversion of low risk
8. Flagging of high risk

INTERVENTION (Juncture 5)

- APPROPRIATE ACTION**
1. Identify as common client
 2. Liaise with service support
 3. High risk ensure victim protection and seek remand in custody
 4. Convey information to Crown and detention centre
 5. Refer low risk to community or institutional supports and divert from criminal justice system

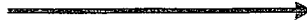
- REQUIREMENTS**
1. Agreed upon definition of common client*
 2. Speedy access for police to service supports
 3. Police access and linkage to service resources for assessment
 4. Information sharing protocols and enabling legislation*

1. Diversion low risk
2. Police freed up to return to other duties
3. Cost avoidance
4. Early identification of high risk
5. High risk identified for custody

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OUTCOMES

LAYING AN INFORMATION (Juncture 6)



1. Charge laid with appropriate information available for JP, Crown and advocate for accused
2. Participants knowledgeable in service and risk issues

- APPROPRIATE ACTION**
1. Referral to case manager
 2. Serious needs or risks identified
 3. Specialized Crowns or courts identified
 4. High risk individuals identified for custodial remand (Juncture 8)
 5. Low risk individuals identified for Pre-Trial release (Juncture 7)

- REQUIREMENTS**
1. Specialized Crowns and courts, where numbers indicate
 2. Training for police and court officials, including JP's
 3. Enabling information sharing legislation*
 4. Information sharing protocols*

PRE-TRIAL RELEASE (Juncture 7)



1. Cost avoidance
2. Early linkage to needed community or institutional supports
3. Initial case management plan

- APPROPRIATE ACTION**
1. Release plan developed by case manager for identified low risk individuals
 2. Low risk individuals with sound community release plan released on bail

- REQUIREMENTS**
1. Existence and access to appropriate institutional or community supports
 2. Case manager resources
 3. Court protocols for release planning
 4. Appropriate community or institutional supports

PRE-TRIAL REMAND (Juncture 8)



1. Crisis support for detention facility
2. Appropriate treatment for remanded inmates
3. Fewer incidences of suicide and victimization in custody
4. Less victimization through early intervention and appropriate placement

- APPROPRIATE ACTION**
1. Screening and identification as common client on admission
 2. Appropriate placement in detention facility
 3. Effective intervention begins with corrections personnel and community resources
 4. Transfer to other institution as appropriate

- REQUIREMENTS**
1. Agreed upon definition of common client*
 2. Available assessment and treatment capacity in detention facility*
 3. Access to inmates by community support personnel
 4. Opportunity and protocol for transfer to suitable service institution

PSYCHIATRIC ASSESSMENT (Juncture 9)



1. Fewer suicides and victimization in custody
2. Improved Quality of Life
3. Less victimization in the community
4. Cost avoidance

- APPROPRIATE ACTION**
1. Corrections-based (custody) or community resources (release) assess for service and/or treatment purposes
 2. Information is shared with community case managers, bail, Court, or probation officials, as appropriate and allowed
 3. Pre-screening of common clients to identify potentially Unfit

- REQUIREMENTS**
1. Valid pre-screening instrument, resources and protocols for application
 2. Available and accessible resources in the community*
 3. Appropriate resources in detention facility*
 4. Enabling legislation and information sharing protocols

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OUTCOMES

PART XX.1 CCC (Juncture 10)

- APPROPRIATE ACTION**
1. Fitness clinics in court (low risk) and at detention facility (high risk)
 2. Direct from court transfer of Unfit and NCR to appropriate level of forensic care
 3. Critical information shared between detention facility and forensic care unit
 4. Assessments that render Fit or not NCR available to detention facility or community service/treatment staff

- REQUIREMENTS**
1. Resources in community, court and detention facility for fitness clinics
 2. Availability and access to forensic services, including sufficient maximum and medium secure beds
 3. Enabling legislation and information sharing protocols

1. Fewer suicides and victimization in detention facility
2. More forensic beds available for NCR and Unfit
3. Reduced number of common clients in detention facility

TRIAL (Juncture 11)

- APPROPRIATE ACTION**
1. Expert testimony is limited
 2. Court notifies case manager of result
 3. Individuals found NCR transferred directly to forensic care unit

- REQUIREMENTS**
1. Trained court officials
 2. Enabling legislation and information sharing protocols
 3. Availability and access to forensic services, including sufficient medium and maximum secure beds

1. Cost avoidance
2. Reduced use of detention facility beds

PRE-SENTENCE REPORT (Juncture 12)

- APPROPRIATE ACTION**
1. Probation Officer liaises with court case manager, assessment author, and other support workers
 2. Probation Officer presents feasible community service plan, where appropriate
 3. Probation Officer makes recommendations regarding supervision
 4. If one does not exist, where appropriate, a forensic assessment is ordered
 5. Level of risk is identified

- REQUIREMENTS**
1. Probation Officer trained in mental health and developmental service issues
 2. Probation Officer trained in risk assessment, supervision and service planning
 3. Comprehensive community and institutional service options
 4. Probation services linked to coordinated system

1. Sentence reflects risk and manageable service or supervision plan

SENTENCE (Juncture 13)

- APPROPRIATE ACTION**
1. Critical information forwarded to correctional facility or other service sector

- REQUIREMENTS**
1. Enabling legislation and information sharing protocols

1. Less victimization in community and institution
2. Fewer suicides in corrections facility

JUNCTURES

OUTCOMES

CUSTODY (Juncture 14)

APPROPRIATE ACTION

1. All inmates screened for identification as possible common client
2. Long term planning to address inmates and community needs, focus on public safety
3. Treatment initiated as soon as possible
4. Community resources, including community case manager involved in planning and service delivery
5. Crisis response and respite capacity

REQUIREMENTS

1. Multi-disciplinary treatment teams in correctional facilities*
2. Knowledge of community safety issues and discharge planning linkages
3. Ability for community service resources to access and be involved in inmates treatment planning
4. Crisis response support from other institutional resources*

1. Less victimization and suicide in correctional facilities
2. Less victimization in community upon release
3. Cost avoidance

COMMUNITY SUPERVISION (Juncture 15)

APPROPRIATE ACTION

1. Involvement of high risk individuals in intensive supports or assertive community programs, as appropriate
2. Information shared between Probation Officer and community services
3. Low risk individuals involved in supportive programming with little Probation involvement
4. Referral to shared facility, in event of criteria for long term public safety issues met

REQUIREMENTS

1. Intensive community treatment programs*
2. Assertive community treatment teams
3. Access of common clients to appropriate programming
4. Enabling legislation and information sharing protocols*
5. Shared facility for high risk 'untreatable'*

1. Less victimization in community
2. Cost avoidance

CASE MANAGEMENT (Juncture 16)

APPROPRIATE ACTION

1. Case manager identified for police, service providers and court
2. Seamless case management process
3. Inclusion of institutional and community supports in single case management system

REQUIREMENTS

1. Coordinated, comprehensive system of supports
2. Enabling legislation and information sharing protocols

1. Less victimization
2. Improved Quality of Life

JUNCTURES

OUTCOMES

RISK ASSESSMENT (Juncture 17)

- APPROPRIATE ACTION**
1. Risk assessment completed on common clients in criminal justice, developmental service and mental health sectors
 2. Risk assessment shared with appropriate service delivery systems, including police

- REQUIREMENTS**
1. Staff trained in risk assessment or access to risk assessment professionals in all sectors*
 2. Enabling legislation and information sharing protocols*

1. Less victimization in community and institutions
2. Appropriate programming, including institutional responses, where appropriate

RELEASE PLANNING (Juncture 18)

- APPROPRIATE ACTION**
1. Placement of high risk 'untreatable' or seriously dangerous common clients in shared facility
 2. Comprehensive community service plan in place prior to discharge
 3. Risk assessment information shared with appropriate service providers and police

- REQUIREMENTS**
1. Shared provincial facility and protocols for placement, enabling legislation*
 2. Availability of and access for common clients to community supports
 3. Enabling legislation and information sharing protocols, including 'duty to inform'**

1. Less victimization in community
2. Improved Quality of Life

CONDITIONAL RELEASE (Juncture 19)

- APPROPRIATE ACTION**
1. Appropriate community service plan in place
 2. Communication between service agencies and releasing authority re. risk
 3. High risk individuals involved in intensive community supports
 4. Return to appropriate containment, if problems experienced

- REQUIREMENTS**
1. Intensive community treatment programs*
 2. Enabling legislation and information sharing protocols*
 3. Access to appropriate programming for common clients
 4. Enabling legislation for placement and shared facility*

1. Less victimization in community
2. Cost avoidance

UNCONDITIONAL RELEASE (Juncture 20)

- APPROPRIATE ACTION**
1. Police notification, if warranted
 2. Community supervision plan attempted
 3. Referral to shared facility, if meeting criteria

- REQUIREMENTS**
1. Police notification protocols
 2. Access to community supports
 3. Enabling legislation and shared provincial facility*

1. Less victimization in community

Individuals cycle back to prevention stage